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Twenty-five years ago the Michigan Nonprofit Association (originally the Michigan Nonprofit Forum) was born out of a simple “What if?” question posed by Russell Mawby, who was then the president and CEO of the Kellogg Foundation.

The question posed was, “What would happen if nonprofits from all around the state, regardless of their individual missions, came together in the spirit of collaboration and partnership?”

That one question was a game changer for the ways that Michigan nonprofits communicate, do business and make big and small impacts for those they serve.

The work we do today is rooted in that question and has taken wing and continues to soar. So instead of focusing on MNA’s accomplishments in 2014-15 in this annual report, we thought it was important to acknowledge the historic milestones and impact of our organization over the years. We have a lot to celebrate!

MNA was created through the vision of leaders such as Mawby; Dorothy “Dottie” Johnson, president emeritus of the Council on Michigan Foundations; and the late Gov. George Romney, who all understood the need for connection and collaboration within the nonprofit sector. Since its founding, MNA has thrived through the leadership of its board of directors and past presidents — David Egner, Sam Singh, and Kyle Caldwell. And, of course, MNA would have never grown to what it is today without the dynamic staff members who have been an essential part of the team over the years.

There is no question that MNA has made powerful inroads on behalf of Michigan nonprofits and the people we work so hard to serve. For 25 years, this organization has been the unifying voice for nonprofits through its emphasis on civic responsibility, diversity, inclusion and equity and through its partnerships with government agencies and the business community.

We all know that it hasn’t always been easy. In recent years, nonprofits have faced some tough challenges, due in part to the downturn of Michigan’s economy. Yet we continued to provide steady employment growth that helped anchor the sector and stabilize the economy.

We proudly celebrate how far we’ve come. As we move forward, we will continue to build on the legacy of our founders and stay true to our core service to our membership. Every step we have taken over the years has brought us to this point and has positioned the MNA and the nonprofit sector to be successful for the next 25 years and beyond.

Together we look forward to the next chapters of our history.

Sincerely,

Jenee L. Velasquez
Chair, Board of Directors
Donna Murray-Brown
President & CEO
2014–15 board of directors

Ms. Kathy Hayes
Michigan Association of School Boards

Ms. Virginia Holmes (Ginna)
Michigan Community Service Commission

Mr. Rich Homberg
Detroit Public Television

Ms. Gilda Jacobs
Michigan League for Public Policy

Dr. Phillip Knight
Food Bank Council of Michigan

Mr. Robert LeFevre
Michigan Independent Colleges and Universities

Mr. Bill Liebold
The Liebold Group, LLC

Dr. Jacqueline D. Taylor
Pondera Advisors, LLC

Ms. Lorna Utley
Goodwill Industries of Greater Detroit

Mr. John P. Schneider
Clark Hill PLC

Mr. Scott A. Schropp
The Illes Private Banking & Investment Group

Mr. David Seaman
Michigan Health & Hospital Association

Mr. Brandon Seng
Manistee Community Kitchen

Dr. Jacqueline D. Taylor
Pondera Advisors, LLC

Ms. Kate White
Michigan Community Action Agency Association

Ms. Bridget Clark Whitney
Kids’ Food Basket

Mr. N. Charles Anderson
Detroit Urban League

Ms. Carolyn Bloodworth – Chair-Elect
Consumers Energy Foundation

Dr. Michael Boulus
Presidents Council, State Universities of Michigan

Ms. Melanie Brim
Michigan Health Council

Ms. Sheilah P. Clay – Immediate Past Chair
Neighborhood Service Organization

Mr. Robert Cohen
Jewish Community Relations Council of Metropolitan Detroit

Mr. Rob Collier
Council of Michigan Foundations

Mr. Todd Culver
Michigan Association of Rehabilitation Organizations (MARO)

Ms. Paula Cunningham – Secretary
Capitol National Bank

Mr. David Donovan
Donovan Co., LLC

Mr. Scott Dzurka
Michigan Association of United Ways

Dr. David Eisler
Ferris State University

Dr. David Fike
Marygrove College

Ms. Jennifer Goulet
Creative Many Michigan

Ms. Suzanne Greenberg
Child Abuse and Neglect (CAN) Council, Great Lakes Bay Region

Mr. Michael Hansen
Michigan Community College Association

Ms. Ms. Paula Cunningham
Michigan Association of School Boards

Ms. Virginia Holmes (Ginna)
Michigan Community Service Commission

Mr. Rich Homberg
Detroit Public Television

Ms. Gilda Jacobs
Michigan League for Public Policy

Dr. Phillip Knight
Food Bank Council of Michigan

Mr. Robert LeFevre
Michigan Independent Colleges and Universities

Mr. Bill Liebold
The Liebold Group, LLC

Dr. Jacqueline D. Taylor
Pondera Advisors, LLC

Ms. Lorna Utley
Goodwill Industries of Greater Detroit

Ms. Jane Royster
Heart of West Michigan United Way

Mr. John P. Schneider
Clark Hill PLC

Mr. Scott A. Schropp
The Illes Private Banking & Investment Group

Mr. David Seaman
Michigan Health & Hospital Association

Mr. Brandon Seng
Manistee Community Kitchen

Dr. Jacqueline D. Taylor
Pondera Advisors, LLC

Ms. Kate White
Michigan Community Action Agency Association

Ms. Bridget Clark Whitney
Kids’ Food Basket
of dedication
to michigan nonprofits

what if?

25 years

"I was always kind of a dreamer. But you have to start simply. We brought together both the citizen and professional leaders. It was the first time that nonprofits from the performing arts, the food and agriculture, health and education areas came together in this way."

– Russell Mawby

Photo credit Andrea King-Collie

“Like any great idea, the Michigan Nonprofit Association started with a dream, an opportunity, and a handful of champions. Back in 1990, Russell Mawby, then president and CEO of the W.K. Kellogg Foundation, saw a need and created the opportunity to bring nonprofits around the state together to discuss the broad field of nonprofits, including their structure."

He called on Dorothy "Dottie" Johnson, then president of the Council for Michigan Foundations, to help him convene the first meeting of this group. Mawby recalls that representatives of 10 organizations came to the table for that first meeting — people who might not otherwise have found common ground because they were isolated by the types of work each was doing and often by geography.

The result was the birth of the Michigan Nonprofit Forum, which was incorporated as the Michigan Nonprofit Association in 1990. "In that first year we ran the organization right out of the Michigan Council for Michigan Foundations, with no designated staff,” Johnson says. It worked, she says, because “people saw the potential of what could be accomplished together.” The grounding of the organization stemmed from knowing each other, trusting each other, and having a mutual vision.

MNA has worked tirelessly since then to continue to raise the profile of the nonprofit sector and to increase the impact that nonprofits have on the local, state and national stages. Our accomplishments over the years have been due to strong leadership from the board, from past presidents David Egner, Sam Singh and Kyle Caldwell, and now from President Donna Murray-Brown. And of course, MNA has met challenges, grown and flourished thanks to the contributions of the talented staff who have been part of the organization over the years.

“When I look at this picture from 25 years ago, I am reminded that we all knew each other but we had never gathered as a group.”

– Dottie Johnson

Photo credit Trumpie Photography
1988: Initial conference created Michigan Nonprofit Forum (predecessor to MNA)

1990: Michigan Nonprofit Association (MNA) incorporated

2000: Connect Michigan Alliance was formed with a $10 million state appropriation and a challenge grant that raised $10 million in matching private funds

2007: Connect Michigan Alliance and MNA merge

2004: Michigan Nonprofit Council for Charitable Trusts is created and chaired by Michigan’s Assistant Attorney General

2009: Creation of Michigan Nonprofit Caucus at the state Legislature


2015: MNA celebrates 25th anniversary

1995: MNA reorganized into a membership organization

1990: Michigan Nonprofit Association (MNA) incorporated

1988: Initial conference created Michigan Nonprofit Forum (predecessor to MNA)
Standing as the Resource and Knowledge Center for the Sector

In the past 25 years, MNA has been dedicated to building the capacity of our member organizations and the nonprofit sector as a whole. Our focus on identifying best practices and fostering shared knowledge has been invaluable in boosting the efficiency and effectiveness of nonprofits. MNA has a long history of listening, watching trends and analyzing needs to provide solutions-based resources.

Civic Heath and Volunteerism

A thriving Michigan requires active, knowledgeable citizens. Through our civic engagement work, MNA has fostered a lifelong continuum of service and philanthropy that is the foundation for strong communities and economic vitality.

Building Access through Technology

Back when MNA was formed, true networking and collaboration happened primarily through face-to-face gatherings. Over the years, MNA has placed a priority on harnessing technology and electronic communications to share knowledge and resources quickly and efficiently with other nonprofits.

Expanding Public Policy and Advocacy Impact

When MNA began promoting advocacy and education, working on public policy was new and intimidating to most nonprofits. However, nonprofits are now beginning to embrace the importance of investing in the future at the policy level.

MNA has been strategic in helping other sectors understand the work of nonprofits and the impact we can have by working together on policy. Over the years, our organization has never been able to simply stand on our laurels. With a state that has term limits for legislators, there is a constant need to educate the public on key issues.

The Michigan Public Policy Initiative was created to foster the involvement of the nonprofit community in public policy through advocacy, research and events.

The Nonprofit Council for Charitable Trusts was formed in 2004 by MNA and the Council of Michigan Foundations to provide expertise and guidance to the attorney general on issues related to charities and charitable giving in Michigan. It is chaired by Michigan’s assistant attorney general.

The Michigan Nonprofit Caucus was formed in 2009 to support Michigan’s nonprofit sector through both education and legislative action. It serves as a bipartisan, bicameral group focused on legislative and regulatory issues that affect nonprofit organizations and foundations in Michigan.

Advancing MNA’s Status as a Premier Nonprofit Thought Leader

MNA’s nonprofit thought leadership has grown over the years. Our collective body of work has positioned MNA as a major voice for nonprofits. The research that MNA has commissioned has been strategically aligned to position the nonprofit sector for success.

Diversity, Inclusion and Equity

Diversity, inclusion and equity are at the core of what we do, and it is becoming imperative that nonprofits embrace these values in every aspect of our work. MNA led the way in this area with our board of directors and our staff. We provide guidance to nonprofits that is reflective of the people we serve. Bringing diverse voices to the collective table has brought power and strength to our work. And it is important to say that, as far as we have all come, we must continue to evolve and improve when it comes to diversity, inclusion and equity.

Michigan Civic Health Index

Each year MNA presents statistics on giving and volunteering in Michigan. Starting in 2012 we have also published the annual Michigan Civic Health Index, which presents key survey findings that help us understand how Michigan citizens participate in public life. These findings assist public and nonprofit agencies as they develop civic outreach strategies aimed at promoting inclusive, people-centered public systems.

Michigan Nonprofit Economic Benefits Report

Since 2006, MNA has been tracking the economic power of the nonprofit sector in the Michigan Nonprofit Economic Benefits Report, produced by Public Sector Consultants. This report has consistently shown that the state’s nonprofit sector is an important force that contributes to Michigan’s economic bottom line and employs a significant portion of the state’s workforce. This report consistently shows not just the value of the nonprofit sector to the state, but our economic value as well.

In 2011 MNA moved to the Marshall Street Armory building in the heart of Lansing. The move made the organization one of the anchors in the nonprofit center and demonstrated the power of collaborations and partnerships in the nonprofit sector. And it has been a win-win move, making it possible for all of us to do far more with fewer resources, bolstering sustainability for us all.

MNA has become a strong voice for the sector. It has become a consistent knowledge-exchange and resource-development network positioned at the nexus of social, economic and political change. Our work is far-reaching and focuses on three major areas:

- Building a cohesive nonprofit sector positioned as an integral part of the economic power of Michigan.
- Establishing MNA as a premier nonprofit thought leader.
- Fostering shared knowledge has been invaluable in boosting the efficiency and effectiveness of nonprofits.
The Michigan Nonprofit Association was officially incorporated in 1990. In honor of MNA’s 25th anniversary, Public Sector Consultants (PSC) has prepared this overview of Michigan’s nonprofit sector from 1995 to 2015, including trends, growth, changes and consistencies. The number of nonprofits in the state has declined from a peak in 2010, but, in terms of economic presence and impact, the nonprofit sector has demonstrated steady growth over the past 25 years and fared better than Michigan’s overall economy during the recent economic downturn. In addition to providing relatively stable employment opportunities, the nonprofit sector makes important contributions to Michigan’s overall economy. This report documents that Michigan nonprofits:

» Numbered more than 42,000 in 2013, an increase of more than 10 percent since 1997 (38,000).

» Employed more than 438,000 people in 2013 — one in 10 Michigan workers.

» Spend more than $80 billion each year, making a significant direct contribution to Michigan’s economy.

» Helped to stabilize Michigan’s economy during the state’s long economic downturn. Nonprofit employment was stable when Michigan employment plummeted in 2009. Nonprofit expenditures also provided stability at a time when the overall economy was contracting.

The Michigan Nonprofit Association has been supporting Michigan nonprofits for 25 years. During this period, nonprofits have become increasingly important to the state. Not only do nonprofits provide essential services in arts and culture, health, human services and education to Michigan’s communities, but they also make a significant contribution to the overall economy. Michigan’s nonprofits have remained stable, employing more than 10 percent of Michigan’s workers, during a period when much of Michigan’s economy declined significantly. Their expenditures are an increasing share of Michigan economic activity. Nonprofits’ economic contributions garner little attention, at least compared to those of other sectors such as manufacturing and government, but they play a critical role in Michigan’s overall economy. To read the report in its entirety, visit www.mnaonline.org.

### Public Charities

The largest public charities in Michigan are hospitals and health systems. In 1995, the top six public charities were all health related; in 2011, the top five were health related. The public charity among the top six that was not health related was the Rural India Supporting Trust. This trust supports philanthropic causes in India and was created by Manoj Bharagava, the founder and CEO of Five-Hour Energy.

**Michigan’s Largest Reporting Public Charities, 1995 & 2011**

<table>
<thead>
<tr>
<th>Charity Name</th>
<th>Assets, 1995 (in billions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mercy Health Services</td>
<td>$7.6</td>
</tr>
<tr>
<td>William Beaumont Hospital</td>
<td>$1.0</td>
</tr>
<tr>
<td>Henry Ford Health System</td>
<td>$0.9</td>
</tr>
<tr>
<td>St. John Hospital and Medical Center</td>
<td>$0.4</td>
</tr>
<tr>
<td>Providence Hospital</td>
<td>$0.4</td>
</tr>
<tr>
<td>Harper Hospital</td>
<td>$0.3</td>
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</tbody>
</table>

**Charity Name                        | Assets, 2011 (in billions) |
<table>
<thead>
<tr>
<th></th>
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</thead>
<tbody>
<tr>
<td>Trinity Health Corp.</td>
<td>$9.2</td>
</tr>
<tr>
<td>Trinity Health Michigan1</td>
<td>$3.2</td>
</tr>
<tr>
<td>William Beaumont Hospital</td>
<td>$2.7</td>
</tr>
<tr>
<td>Spectrum Health Hospitals</td>
<td>$2.3</td>
</tr>
<tr>
<td>Henry Ford Health System</td>
<td>$1.9</td>
</tr>
<tr>
<td>Rural India Supporting Trust</td>
<td>$1.5</td>
</tr>
</tbody>
</table>

SOURCE: National Center for Charitable Statistics (NCCS) Public Charity Core Files

### Private Foundations

Michigan has benefited from housing some of the nation’s largest foundations. The three largest foundations by assets in Michigan in 2011 were the same as in 1995: the W.K. Kellogg Foundation, the Kresge Foundation and the Charles Stewart Mott Foundation. New among the top foundations in 2011 are the William M. Davidson Stock Grant and the John E. Fetzer Institute. The William M. Davidson Stock Grant supports the William Davidson Foundation, located in Troy. Davidson, who died in 2009, was the chairman, president, and CEO of Guardian Industries. The Fetzer Foundation, located in Kalamazoo, works to foster awareness of the power of love and forgiveness in the global community. It was founded by the late John Fetzer, broadcaster and former owner of the Detroit Tigers.

**Michigan’s Largest Foundations, 1995 & 2011**

<table>
<thead>
<tr>
<th>Foundation Name</th>
<th>Assets, 1995 (in billions)</th>
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<tr>
<td>W.K. Kellogg Foundation</td>
<td>$8.2</td>
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<tr>
<td>Kresge Foundation</td>
<td>$1.7</td>
</tr>
<tr>
<td>Charles Stewart Mott Foundation</td>
<td>$1.5</td>
</tr>
<tr>
<td>Skillman Foundation</td>
<td>$0.4</td>
</tr>
<tr>
<td>Herbert H. &amp; Grace A. Dow Foundation</td>
<td>$0.3</td>
</tr>
<tr>
<td>Herrick Foundation</td>
<td>$0.2</td>
</tr>
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SOURCE: National Center for Charitable Statistics (NCCS) Public Charity Core Files

### Conclusion

The Michigan Nonprofit Association has been supporting Michigan nonprofits for 25 years. During this period, nonprofits have become increasingly important to the state. Not only do nonprofits provide essential services in arts and culture, health, human services and education to Michigan’s communities, but they also make a significant contribution to the overall economy. Michigan’s nonprofits have remained stable, employing more than 10 percent of Michigan’s workers, during a period when much of Michigan’s economy declined significantly. Their expenditures are an increasing share of Michigan economic activity. Nonprofits’ economic contributions garner little attention, at least compared to those of other sectors such as manufacturing and government, but they play a critical role in Michigan’s overall economy. To read the report in its entirety, visit www.mnaonline.org.

1. Trinity Health Corp. and Trinity Health Michigan are related but distinct organizations. Trinity Health Corp.’s purpose is to govern, manage, and provide administrative services to its first-tier subsidiaries, while Trinity Health Michigan is a subsidiary operating seven hospital divisions in Michigan.
**Executive Team**

Donna Murray-Brown  
President & CEO

Kelley Kuhn  
Vice President & Chief Strategy Officer

Diana Rodriguez Algra  
Senior Director, Civic Engagement

Joan Bowman  
Senior Director, Public Affairs & Communication

Kathy Cooney  
Executive Assistant to the President & CEO

Mike Rafferty  
Director, Metro Detroit Partnership

Leon Wilson  
Senior Director, Technology & Data Engagement

**Civic Engagement**

Nellie Tsai  
Director

Robin Lynn Grinnell  
Executive Director

Shelley Long  
Network Coordinator

Melissa Steward  
Associate Director

**Finance & Operations**

Beckie Hawes-Baggett  
Operations Manager

Kerri Long  
Operations & Support Assistant

Nicole Reed  
Accounting Clerk

**Technology & Data Engagement**

Highway T

Leon Wilson  
Director

Adam King  
Technical Manager

Chad Moore  
Technology Support Analyst

Mark Shaw  
Consulting Manager

**Data Driven Detroit**

Erica Raleigh  
Director

Jeffrey Bross  
Project Manager

Diana Flora  
Detroit Revitalization Fellow

Kit Frohardt-Lane  
Data Analyst

Joshua Long  
Project Manager

Gregory Parrish  
Data & Technical Manager

Noah Urban  
Data Analyst

**National Service Programs**

AmeriCorps State

Amy Crockett  
Program Manager

Eliza Artis  
Program Manager

AmeriCorps VISTA

Maggie Harris  
Program Manager

Jenny McArule  
Program Manager

**Volunteer Centers of Michigan**

Diana Rodriguez Algra  
Executive Director

Mary Estrada  
Events & Logistics Coordinator

Chelsea Martin  
Program Coordinator

**Stakeholder Engagement**

Bill Gesaman  
Director

Sarah Pinder  
Resource Services Manager

Terry Streetman  
Membership & Public Affairs Coordinator

**2014–15 mna audited financials**

- **Revenue**
  - Grant Revenue: $4,000,864 (63%)
  - Contributions: $886,803 (14%)
  - Membership Dues: $418,559 (7%)
  - Program Fees & Sponsorship: $676,360 (11%)
  - Sublease Revenue: $320,663 (5%)
  - Investment Income: $1,972 (0%)
  - Misc. Income: $21,278 (0%)
  - Total Revenue: $6,326,499 (100%)

- **Expenses**
  - Program Services: $3,427,476 (54%)
  - Educational Services: $200,561 (3%)
  - Public Policy: $245,530 (4%)
  - Nonprofit Outreach: $1,575,070 (25%)
  - Public Grants: $933,049 (15%)
  - Volunteerism: $6,381,686 (96%)

  **Sub Total: Program Services** $6,381,686 (96%)

  **Total Expenses** $6,618,817 (100%)
We appreciate the following individuals, foundations, groups, businesses and organizations who have made donations to Michigan Nonprofit Association during the 2014–15 fiscal year.

**Chairman’s Society ($50,000+)**
- Charles Stewart Mott Foundation
- Corporation for National & Community Service
- Martin Luther King Jr., Cesar Chavez, Rosa Parks Initiative
- Michigan Department of Health and Human Services
- Michigan Community Service Commission
- Max M. & Marjorie S. Fisher Foundation
- The Skillman Foundation
- W.K. Kellogg Foundation

**President’s Society ($10,000-$24,999)**
- Center for Nonprofits & Voting
- Crowe Horwath Foundation

**Director’s Society ($5,000-$9,999)**
- Community Foundation for Southeast Michigan
- Hudson-Webber Foundation
- McGregor Fund
- Ohio Campus Compact

**Blue and White Society ($2,500-$4,999)**
- Michigan State University
- University of Michigan-Flint

**Investor’s Society (up to $2,499)**
- Abrahm & Gaffney, P.C.
- Bank of America
- Calvin College
- Come Together Foundation
- Consumers Energy Foundation
- Courtland Consulting
- Ferris State University
- J.H. Donahue & Associates
- Michigan Independent Colleges and Universities
- Microsoft
- Mutual of America
- Rehmann Group
- Samsara Consulting
- The Kresge Foundation
- Youth Service America

**Chairman’s Society ($1,000+)**
- Diana Algra
- Daniel & Kelley Kuhn
- Donna Murray-Brown
- Scott Schropp
- Cathleen Smith
- Christian & Jenee Velasquez
- Leon Wilson
- Kenneth Young

**President’s Society ($500-$749)**
- Cathy Adcock
- Micahael Boulus
- Melanie Brinn
- Sheila Clay
- David Donovan
- Jennifer Guolet
- Robin Lynn Grinnell
- Robert LeFevere
- Mike Rafferty
- John Schneider
- Liz Siver
- Jacqueline Taylor
- Lorna Utley

**Director’s Society ($250-$499)**
- Scott Dzurka
- Bill Gesaman
- Kimberly Houston-Philpot
- Richard Homberg
- Nick Hitch
- Gilda Jacobs
- Paul Long
- Maud Lyon
- David Price
- Richard Rappeleye
- Jane Royer

**Blue & White Society ($100-$249)**
- N. Charles Anderson
- Katherine Birnbrauer White
- Carolyn Bloodworth
- Joan Bowman
- Jeffrey Bross
- Rob & Diane Collier
- Kathy Cooney
- Paula Cunningham
- David Eister
- Scott Goemmel
- Suzanne Greenberg
- Michael Hansen
- Beckie Havas-Baggett
- Kathy Hayes
- Adam King
- Bill Liebold
- Mary Bridget O’Clark
- Enca Raleigh
- David Seaman
- Mark Shaw
- Bridget Clark Whitney

**Investor’s Society (up to $99)**
- Eliza Artis
- Stephen Brumfield
- Amy Crockett
- Mary Estrada
- Ryan Fewins-Bliss
- Diana Flora
- Kit Frohardt-Lane
- Josh Long
- Ken Long
- Shelley Long
- Chelsea Martin
- Jennifer Mcardle
- Chad Moore
- Tom Nugent
- Gregory Parrish
- Sarah Pinder
- Terry Streetman
- Brandon Seng
- Melissa Steward
- Nellie Tsai
- Noah Urban
- Mary Wojtala